

Date modified: _____ Created by: _____

Risk no.	Risk	Impact	Probability	Risk Rating	Control Rating	Residual Risk	Notes	Control Measure	Further Action Required	Completion Date	Comments	Control Owner

Notes:

When assessing risks consider all four main groups of risk:

- 1 Gradually occurring external threats such as the emergence of new competitors or regulatory changes that limit or expand business practices.
- 2 Gradually occurring internal threats for example strategic mistakes (a poorly conceived merger or product launch) or the loss of key talent to a competitor.
- 3 Unpredictable external threats such as a natural disaster or terrorist attack.
- 4 Unpredictable internal threats for example the sudden death or resignation of one or more key executives or the failure of technology/production/delivery systems.

Drafting:

- All measurements on a 1, 2, 3 scale.
- Impact measured by: 3 = critical, 2 = major and 1 = significant
- Probability measured by: 3 = frequent (more than once per annum), 2 = probable (within 5 years/more than once in 5 years), and 1 = remote (not more than once in 5 years/ more than 5 years away).
- Probability of 3 suggests regular review is required.
- Risk Rating = Impact x Probability
- Control Rating measured by: 3 = poor controls, 2 = average controls, 1 = good controls.
- Residual Risk = Risk Rating x Control Rating.
- Residual Rating in excess of 6 required Board review and of 12 or more should lead to clear plans.
- Materiality set at £xm.